

20 March 1981

MEMORANDUM FOR: [redacted]
Deputy Director, PAO

FROM: [redacted] PAO

SUBJECT: Background Information on Production and Evaluation
Elements in NFAC

1. Senior Review Panel (SRP): The SRP was constituted in December 1978 and presently consists of four members: [redacted]

[redacted] The SRP has no staff save for [redacted] an experienced and senior CIA officer who functions (alone) as its Secretariat. The topics which the SRP addresses may be either self-generated or done at the request of the DCI or his Deputy for National Foreign Assessment (D/NFA). The SRP will make known to the D/NFA the analytic and clerical assistance it will require for any given study, and the appropriate persons will be seconded to the SRP for the duration of the study. Generally, these people will come from the National Foreign Assessment Center (NFAC) of CIA. If, however, assistance is needed from other elements of the Community (DIA, or State/INR, for example), the D/NFA will request the assistance of such organizations.

2. National Foreign Assessment Center (NFAC):

a. Collection Requirements and Evaluation Staff (CRES): It should be clearly understood that this staff evaluates only collection systems on NFAC's behalf (through its Special Projects Group) and has no responsibility for evaluating NFAC or other Community production.

b. Planning, Management and Evaluations Staff (PMES): The staff consists of the Budget and Fiscal Group, an Administrative Group, and a Production Planning and Review Group. The first two deal primarily with resource allocation for NFAC, not for the Community. The last attempts to ensure that individual offices within NFAC are given the analytic resources they require but has taken no strong position in guiding and planning production. This is left to the NFAC senior management and office directors. This group does not concern itself with Community intelligence production planning.

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3. National Intelligence Council (NIC): Neither the National Intelligence Officers (NIOs) individually, nor considered collectively as the NIC, have any responsibility for evaluating Intelligence Community production. They do, of course, exercise "quality control" over intelligence estimates, IIMs, or other papers produced under their aegis, but have no charter responsibility for, nor have they attempted to initiate any, Community evaluative role. Although, on occasion, individual NIOs have made some attempt to coordinate, albeit very informally, production among Community intelligence producers, such efforts have been spasmodic and ineffective. The NIOs, also, with some exceptions, have done little to fulfill their role of maintaining close links with the policymaking Community in order to ascertain the degree to which their products are responsive to policy requirements.

4. Special Assistant for Community Interests: This function was created in the spring of 1980 and is filled by [redacted] He has no staff and although he is attempting to coordinate such projects as the Community User Survey through the Interagency Working Group on Intelligence Production, he has not undertaken any real initiatives in coordinating production; the User Survey will be perhaps the most important step in attempting to "evaluate" the responsiveness of Community intelligence production (in its broadest sense) to the needs of policymakers. The Working Group, chaired by [redacted] is composed of representatives of State, NSA, and DIA with [redacted] as the RMS (now IC Staff) representative.

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cc:

PAO Subject
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